

NINE MONTHS 2025 | OPERATIONAL AND FINANCIAL RESULTS



Forward-looking statements

This document includes statements that are, or may be deemed to be, "forward-looking statements". These forwardlooking statements can be identified by the use of forwardlooking terminology, including, but not limited to, the terms "believes", "estimates", "anticipates", "expects", "intends", "may", "target", "will", or "should" or, in each case, their negative or other variations or comparable terminology, or by discussions of strategy, plans, objectives, goals, future events or intentions. These forward-looking statements include all matters that are not historical facts. They include, but are not limited to, statements regarding the JSC NC KazMunayGas (The Company) intentions, beliefs and statements of current expectations concerning, amongst other things, the Company's results of operations, financial condition, liquidity, prospects, growth, strategies and as to the industries in which the Company operates. By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances that may or may not occur.

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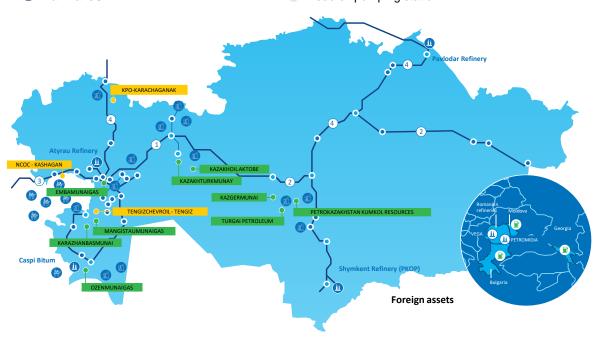


General overview

Geographical footprint

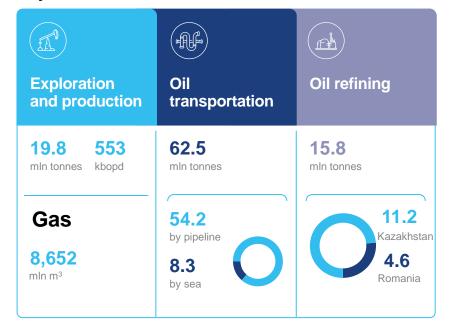
- MunaiTas North-West Pipeline Company
- (2) Kazakhstan-China Pipeline LLP
- 3 Caspian Pipeline Consortium
- 4 KazTransOil

- Megaprojects
- Operating productions assets
- Oil pumping station
- Head oil pumping station



Key indicators for 9M 2025

Resources



Ownership structure



67.42%



20.0%



KASE NX ASSERTANCE SCHOOL

9.58% 3.0%

Free float

Key finan	cial indicto	rs ⁽¹⁾	Key streng	ıth points	points	
Assets	Revenue	EBITDA	Φ	五	⊗	
37 bln \$	13.6 bln \$	3.5 bln \$	The largest oil and gas company in Kazakhstan	Solid reserves and unique access to development of new fields	Access to major sources of demand: Europe and China	

The following USDKZT exchange rates were used in the calculations: average rate for 9m 2025 – 520.29; rate as of 30 September 2025 – 549.06; average rate 9m 2024 – 458.79; rate as fir 31 December 2024 – 525.11



Macroeconomic



Kazakhstan's macroeconomic indicators³

Indicators	9M 2024	9M 2025
GDP growth, %	4.0	6.3
Inflation, % (YoY)	8.3	12.9
Base rate, %	14.25	16.5
FX rate	9M 2024	9M 2025
USDKZT, average	458.79	520.29
USDKZT, end-of period	481.19	549.06

Credit ratings: Kazakhstan sovereign, KMG

		<u> </u>
Moody's	S&P Global Ratings	Fitch Ratings
Baa1 (stable) Baa1 (stable)	BBB+	BBB+
Baa2	BBB	BBB (stable) BBB (stable)
Baa3	BBB- (positive) BBB- (stable)	BBB-

(for reference: exchange rate as of 31.12.2024 – 525.11 tenge per US dollar)

Brent and KEBCO crude oil, source: S&P Global Platts.

^{2.} The spread is the average daily price difference between the crude oil grade under consideration and Brent over the analyzed period. A positive spread indicates a premium to Brent, while a negative spread indicates a discount.

^{3.} Official statistics, source: Bureau of National Statistics, National Bank of Kazakhstan.



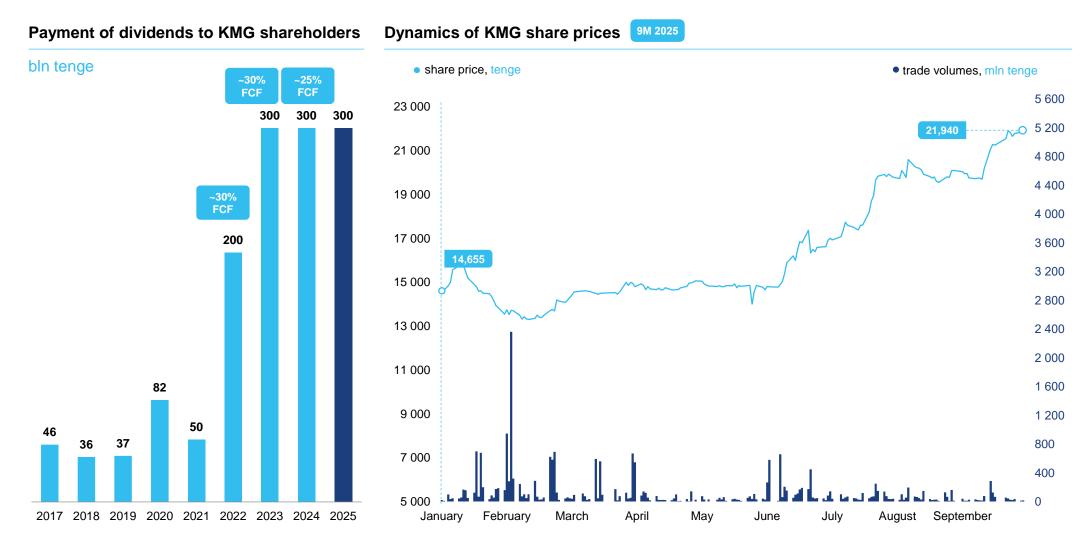
Key operational and financial results

		9M 24	9M 25	% change
=	Oil and gas condensate	18.0 mt	19.8 mt	+10.0%
iona	Oil and gas condensate	(488 kbopd)	(553 kbopd)	+13.2%
Operational	Oil transportation	63.2 mt	62.5 mt	-1.1%
0	Refining volumes	14.1 mt	15.8 mt	+11.7%

		9M 24	9M 25	% change
	Revenue	\$ 13,838 mln	\$ 13,565 mln	-2.0%
	EBITDA	\$ 3,510 mln	\$ 3,459 mln	-1.5%
cial	FCF	\$ 2,207 mln	\$ 2,104 mln	-4.7%
Financia	CAPEX (cash method)	\$ 889 mln	\$ 861 mln	-3.1%
	Gross debt	\$ 7,555 mln ¹	\$ 7,515 mln	-0.5%
	Net debt	\$ 2,214 mln ¹	\$ 904 mln	-59.2%

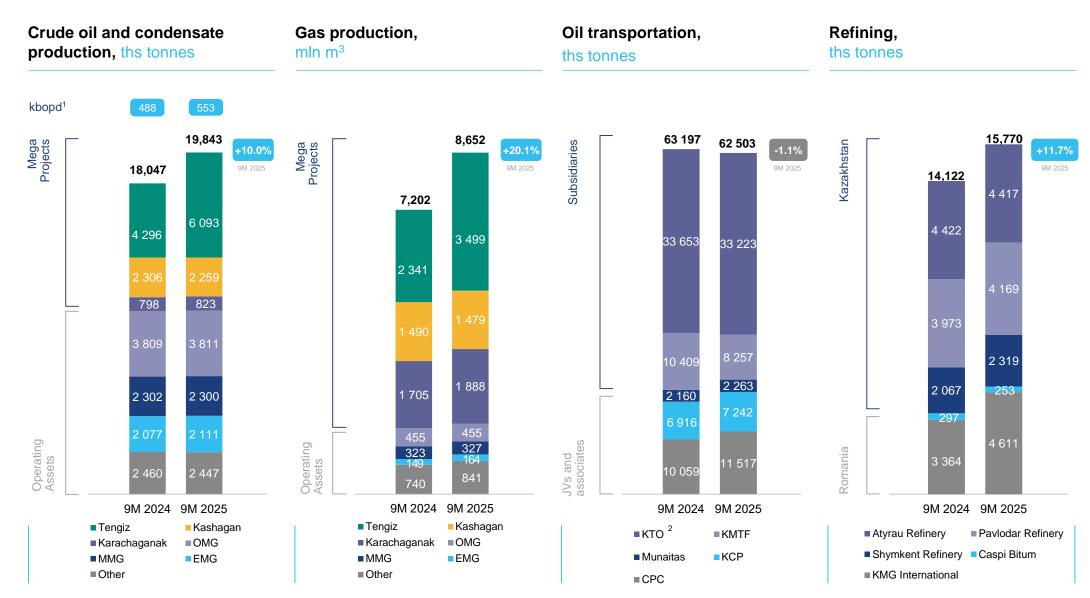


History of dividend payments to shareholders and dynamics of KMG share price





Operating results (KMG's share)



Converted using individual barrelization coefficients of production assets.

Note: Figures may not add up due to rounding.

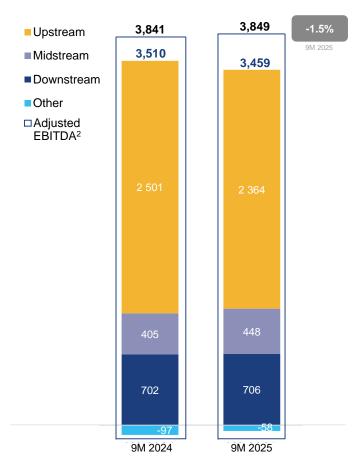
^{2.} Since KTO is wholly controlled by KMG, 100% is included in the transportation volumes.



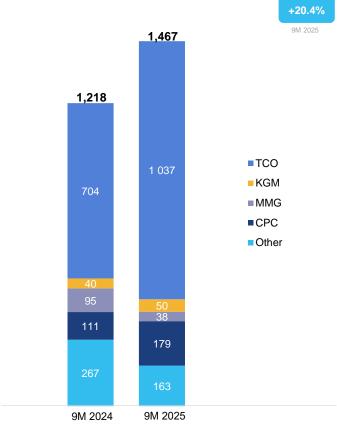
Key financial results

EBITDA¹ by segments,

USD mln



Dividends from joint ventures and associates, USD mln



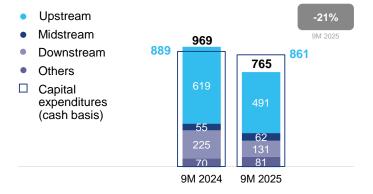
Free Cash Flow³,

USD mln



Capital expenditures (accrual basis),

USD mln



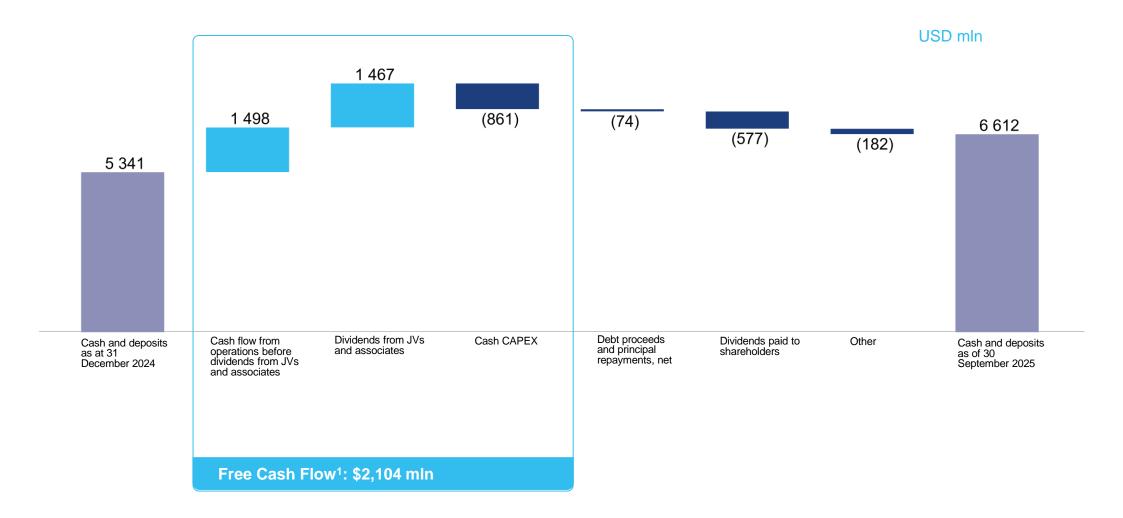
^{1.} EBITDA = revenue plus share in the profits of joint ventures and associated companies, net, minus the cost of purchased oil, gas, petroleum products, and other materials, minus production costs, minus personnel and management costs, minus transportation and selling expenses, minus taxes, except income tax.

^{2.} Adjusted EBITDA = revenue plus dividends received from joint ventures and associates, minus cost of purchased oil, gas, petroleum products, and other materials, minus production expenses, minus administrative and management expenses, minus transportation and selling expenses, minus taxes other than income tax.

^{3.} Free Cash Flow = net cash flow from operating activities minus purchase of property, plant and equipment, intangible assets, investment property, and exploration and evaluation assets. Dividends received from joint ventures and associates are included in cash flow from operating activities.



Cash sources and FCF



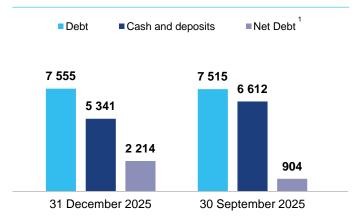
^{1.} Free Cash Flow = Net cash flow from operating activities minus purchase of property, plant and equipment, intangible assets, investment property, and exploration and evaluation assets. Dividends received from joint ventures and associates are included in cash flow from operating activities.



Balanced debt portfolio

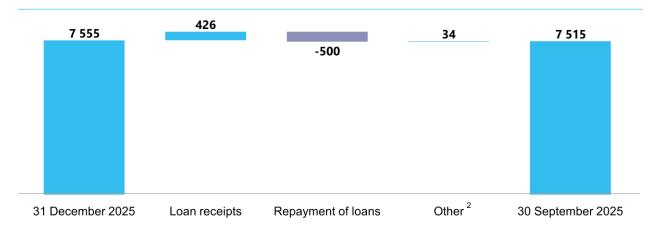
Maintaining comfortable leverage levels,

USD mln

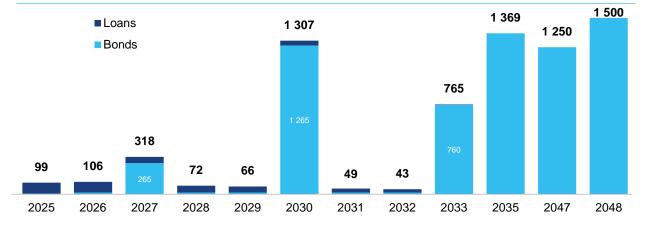


Debt movement,

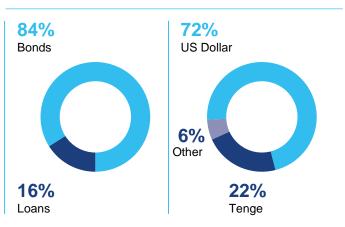
USD mln



Debt repayment schedule (at par)³, USD mln



Debt structure



Net debt = long-term borrowings plus current borrowings minus cash and cash equivalents minus short-term bank deposits minus long-term bank deposits.

^{2.} Other includes accrued remuneration, remuneration paid, translation of reporting currency, and exchange rate loss.

^{3.} Excluding KMG International revolving credit lines, overdrafts and trade finance (as of September 30, 2025).



Contacts



www.kmg.kz



ir@kmg.kz



+7 7172 78 64 34





Appendix 12/20

Well balanced and diversified portfolio of assets Consolidation perimeter

						000	
Exploration and produ	ction	Transportation		Refining and marketin	g	Other	
Operating assets: Ozenmunaigas (OMG)	100%	KazTransOil (KTO)	90%	Pavlodar Refinery	100%	KMG Drilling & Services LLP	100%
Embamunaigas (EMG) Kazakhturkmunai (KTM) Urikhtau Operating (UO)	100% 100% 100%	Batumi Oil TerminalKazakhstan – ChinaPipeline (KCP)	100%	Atyrau Refinery KMG International – Petromidia Refinery	99.53% 100% 54.62%	Oil Services Company LLP Oil Construction Company LLP Ken-Kurylys-Service LLP	100% 100% 100%
Dunga Operating (Dunga) ¹ Mangistaumunaigas (MMG)	60% 50%	- MunaiTas (MT) CPC (Caspian Pipeline	51% 20.75%	Vega Refinery KMG PetroChem LLP	54.62% 100%	KazGPP LLP KazRosGas LLP	100%
Kazgermunai (KGM) Petrokazakhstan Inc. (PKI) Karazhanbasmunai (KBM) Kazakhoil Aktobe (KOA) Ural Oil and Gas (UOG)	50% 33% 50% 50% 50%	Consortium) ⁴ Kazmortransflot (KMTF)	100%	Shymkent Refinery (PKOP) Caspi Bitum KPI Inc. Silleno LLP	49.72% 50% 49.5% 40%	TenizService KMG Nabors Drilling Company KMG Parker Drilling Company KMG Automation	49% 49% 49% 49%
Megaprojects: Tengizchevroil (TCO) Karachaganak (KPO) ² Kashagan (NCOC) ³	20% 10% 16.88%						

Dunga Operating GmbH is a consolidated subsidiary, which subsequently holds a 60% share in the Dunga project.

^{2.} KMG Karachaganak LLP is a consolidated subsidiary, which subsequently holds a 10% share in the Karachaganak project.

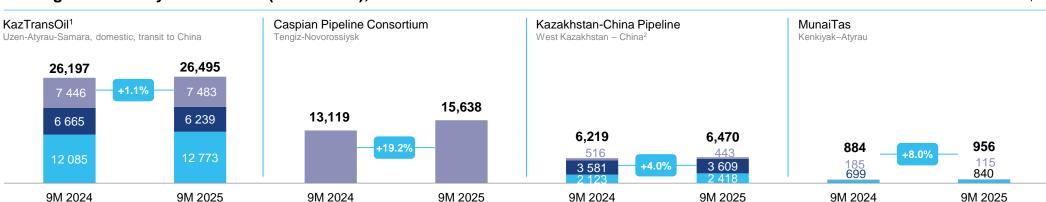
^{3.} KMG Kashagan B.V. is a consolidated subsidiary, which subsequently holds a 16.88% share in the Kashagan project.

DomesticTransitExport



Transportation: oil turnover

Oil cargo turnover by destinations (net to KMG), mt * km



Oil transportation tariffs for 9M 2025

Company	Direction	UoM	Weighted average tariffs	Change 9M 2024 vs 9M 2025, %
	Export	tn per 1,000 km	11,300 KZT	+11.3%
KazTransOil	Domestic	tn per 1,000 km	4,462 KZT	-8.0%
	Transit	per tonne	5.75 USD	+19.1%
Caspian Pipeline Consortium	Export	per tonne	36.00 USD	no change
	Export	tn per 1,000 km	6,799 KZT	no change
Kazakhstan-China Pipeline	Domestic	tn per 1,000 km	3,339 KZT	-31.0%
	Transit	per tonne	7.76 USD	-27.9%
MunaiTas	Export	tn per 1,000 km	8,606 KZT	+45.6%
Munanas	Domestic	tn per 1,000 km	8,553 KZT	+44.7%

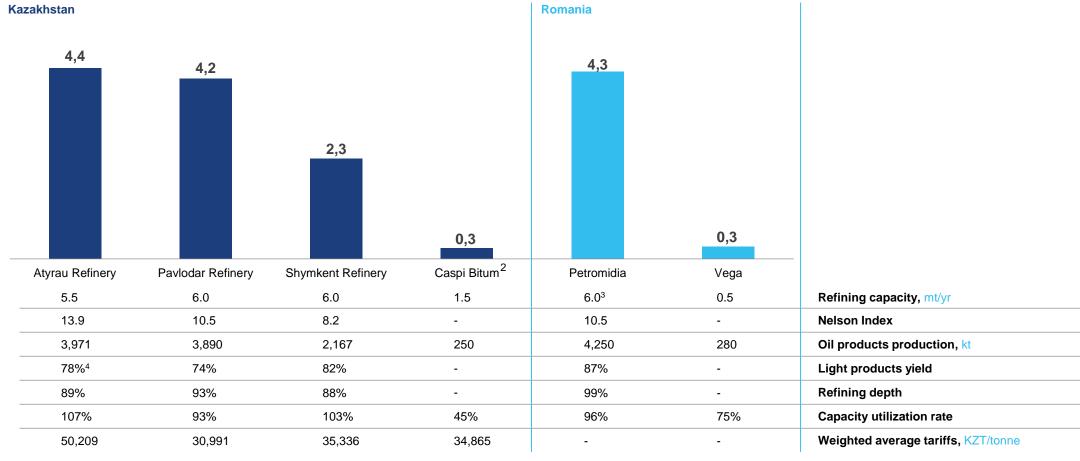
^{1.} Since KTO is fully operated by KMG, transportation volumes are reported at 100%.

^{2.} Includes the Atasu–Alashankou and Kenkiyak–Kumkol pipelines.



Downstream: Description of processing assets

Refining volumes in 9M 2025 (net to KMG1), mt



^{1.} Operating results are based on the following shares: Atyrau Refinery – 100%, Pavlodar Refinery – 100%, Shymkent Refinery – 50%, Caspi Bitum – 50%, Petromidia – 100%, Vega – 100%.

Processing at the Caspi Bitum plant was suspended due to modernization to increase capacity to 1.5 million tons per year.

^{3.} Design capacity includes refining 5 mln tonnes of oil and 1 mln tonnes of other hydrocarbons per year.

^{4.} Light products yield includes benzene and paraxylene at Atyrau Refinery.



EBITDA segmented, 9M 2025

млн долл. США	Upstream	Midstream	Downstream	NC KMG	Other	Total
Operating EBITDA	1,672	196	574	(21)	(39)	2,382
Share in profit of JVs and associates	692	251	132	-	2	1,077
Tengiz (20%)	558					558
CPC (20.75%)		221				221
MMG (50%)	91					91
PETROSUN (49%)			1			1
KazRosGas (50%)					13	13
KCP (50%)		25				25
KOA (50%)	4					4
Shymkent Refinery (50%)			24			24
PKI (33%)	14					14
KGM (50%)	29					29
Ural Group Limited (50%)	7					7
KC Energy (49%)			100			100
Others	(12)	5	8		(11)	(10)
EBITDA	2,364	448	706	(21)	(37)	3,459
% of total	68%	13%	20%	-1%	-1%	100%

Note: Numbers may not sum due to rounding.

Appendix

EBITDA segmented, 9M 2024

млн долл. США	Upstream	Midstream	Downstream	NC KMG	Other	Total
Operating EBITDA	1,957	196	600	(96)	(34)	2,623
Share in profit of JVs and associates	544	210	101	-	33	888
Tengiz (20%)	428					428
CPC (20.75%)		174				174
MMG (50%)	54					54
PETROSUN (49%)			56			56
KazRosGas (50%)					43	43
KCP (50%)		33				33
KOA (50%)	12					12
Shymkent Refinery (50%)			14			14
PKI (33%)	24					24
KGM (50%)	38					38
Ural Group Limited (50%)	(6)					(6)
KC Energy (49%)			30			30
Others	(6)	3	2	-	(10)	(11)
EBITDA	2,501	405	702	(96)	(1)	3,510
% of total	71%	12%	20%	-3%	0%	100%

Note: Numbers may not sum due to rounding.



Consolidated statement of comprehensive income

mln KZT	9M 2025	9M 2024	Change	Change, %
Revenue and other income				
Revenue from contracts with customers	7,057,574	6,348,618	708,956	11.17%
Share in profit of joint ventures and associates, net	560,392	407,336	153,056	37.57%
Gain from disposal of subsidiary	3,000	16,410	(13,410)	-81.72%
Interest revenue calculated using the effective interest method	144,943	142,307	2,636	1.85%
Other finance income	30,538	114,742	(84,204)	-73.39%
Other operating income	23,980	37,823	(13,843)	-36.60%
Total revenue and other income	7,820,427	7,067,236	753,191	10.66%
Costs and expenses				
Cost of purchased oil, gas, petroleum products and other materials	(3,831,807)	(3,298,788)	(533,019)	-16.16%
Production expenses	(1,154,392)	(1,023,298)	(131,094)	-12.81%
Taxes other than income tax	(437,479)	(432,396)	(5,083)	-1.18%
Depreciation, depletion and amortization	(533,584)	(493,348)	(40,236)	-8.16%
Transportation and selling expenses	(234,948)	(203,119)	(31,829)	-15.67%
General and administrative expenses	(159,428)	(187,781)	28,353	15.10%
Impairment of property, plant and equipment and exploration expenses	(26,613)	(47,445)	20,832	43.91%
Finance costs	(247,969)	(253,923)	5,954	2.34%
Foreign exchange gain, net	79,289	56,045	23,244	41.47%
Recovery of expected credit losses/(expected credit losses)	5,615	(9,499)	15,114	159.11%
Other expenses	(26,785)	(21,363)	(5,422)	-25.38%
Total costs and expenses	(6,568,101)	(5,914,915)	(653,186)	-11.04%
Profit before income tax	1,252,326	1,152,321	100,005	8.68%
Income tax expenses	(274,292)	(285,436)	11,144	3.90%
Net profit for the period	978,034	866,885	111,149	12.82%



Consolidated statement of financial position

mln KZT	Sep 30, 2025	Dec 31, 2024	Change	Change, %
Assets				
Non-current assets				
Exploration and evaluation assets	233,087	216,448	16,639	7.69%
Property, plant and equipment	7,919,868	7,834,160	85,708	1.09%
Investment property	8,435	12,374	(3,939)	-31.83%
Intangible assets	949,497	943,156	6,341	0.67%
Right-of-use assets	126,357	122,991	3,366	2.74%
Investments in joint ventures and associates	5,331,644	5,378,513	(46,869)	-0.87%
VAT receivable	27,357	30,396	(3,039)	-10.00%
Advances for non-current assets	148,197	88,216	59,981	67.99%
Other non-current non-financial assets	7,626	7,767	(141)	-1.82%
Loans and receivables due from related parties	174,770	121,673	53,097	43.64%
Other non-current financial assets	115,611	48,249	67,362	139.61%
Long-term bank deposits	79,459	74,329	5,130	6.90%
Deferred income tax assets	43,797	50,705	(6,908)	-13.62%
Current assets	15,165,705	14,928,977	236,728	1.59%
Inventories	407,336	413,741	(6,405)	-1.55%
Trade accounts receivable	778,404	443,057	335,347	75.69%
VAT receivable	46,192	48,408	(2,216)	-4.58%
Income tax prepaid	38,524	41,170	(2,646)	-6.43%
Other current non-financial assets	205,046	180,754	24,292	13.44%
Loans and receivables due from related parties	60,812	84,240	(23,428)	-27.81%
Other current financial assets	71,464	63,528	7,936	12.49%
Short-term bank deposits	1,911,364	1,513,816	397,548	26.26%
Cash and cash equivalents	1,639,372	1,216,451	422,921	34.77%
	5,158,514	4,005,165	1,153,349	28.80%
Assets classified as held for sale	497	505	(8)	-1.58%
	5,159,011	4,005,670	1,153,341	28.79%
Total assets	20,324,716	18,934,647	1,390,069	7.34%

	Sep 30, 2025	Dec 31, 2024	Change	Change, %
Equity and liabilities				
Equity				
Share capital	916,541	916,541	-	0.00%
Additional paid-in capital	1,142	1,142	-	0.00%
Other equity	(7,146)	(2,373)	(4,773)	-201.14%
Currency translation reserve	5,449,215	5,132,868	316,347	6.16%
Retained earnings	6,645,746	5,985,894	659,852	11.02%
Attributable to equity holders of the Parent Company	13,005,498	12,034,072	971,426	8.07%
Non-controlling interests	(97,540)	(109,788)	12,248	11.16%
Total equity	12,907,958	11,924,284	983,674	8.25%
Non-current liabilities				
Borrowings	3,681,974	3,644,111	37,863	1.04%
Lease liabilities	120,778	103,334	17,444	16.88%
Other non-current financial liabilities	1,942	7,096	(5,154)	-72.63%
Provisions	317,238	308,129	9,109	2.96%
Employee benefit liabilities	77,210	75,999	1,211	1.59%
Other non-current non-financial liabilities	76,357	36,175	40,182	111.08%
Deferred income tax liabilities	1,398,932	1,391,836	7,096	0.51%
	5,674,431	5,566,680	107,751	1.94%
Current liabilities				
Trade accounts payable	681,514	598,787	82,727	13.82%
Borrowings	444,417	323,290	121,127	37.47%
Lease liabilities	16,798	20,882	(4,084)	-19.56%
Other current financial liabilities	214,918	169,150	45,768	27.06%
Provisions	22,151	19,524	2,627	13.46%
Employee benefit liabilities	6,003	6,516	(513)	-7.87%
Income tax payable	44,508	15,600	28,908	185.31%
Other taxes payable	142,778	83,631	59,147	70.72%
Other current non-financial liabilities	169,240	206,303	(37,063)	-17.97%
	1,742,327	1,443,683	298,644	20.69%
Total liabilities	7,416,758	7,010,363	406,395	5.80%
Total equity and liabilities	20,324,716	18,934,647	1,390,069	7.34%
Book value per ordinary share* - tenge thousands	20	18	2	8.90%



Consolidated statement of cash flows

mln KZT	9M 2025	9M 2024	Change	Change, %
Cash flows from operating activities				
Profit before income tax	1,252,326	1,152,321	100,005	8.68%
Adjustments:				
Depreciation, depletion and amortization	533,584	493,348	40,236	8.16%
Impairment of property, plant and equipment and exploration expenses	26,613	47,445	(20,832)	-43.91%
Realized losses/(gains) from derivatives on petroleum products	10,460	(14,958)	25,418	169.93%
Interest revenue calculated using the effective interest method	(144,943)	(142,307)	(2,636)	-1.85%
Other finance income	(30,538)	(114,742)	84,204	73.39%
Finance costs	247,969	253,923	(5,954)	-2.34%
Share in profit of joint ventures and associates, net	(560,392)	(407,336)	(153,056)	-37.57%
Movements in provisions	12,771	(6,125)	18,896	308.51%
Net foreign exchange gain	(79,289)	(71,671)	(7,618)	-10.63%
Gain from disposal of subsidiary	(3,000)	(16,410)	13,410	81.72%
Reversal of write off of inventories to net realizable value	(2,509)	(2,402)	(107)	-4.45%
Loss/(gain) on disposal of property, plant and equipment, intangible assets, investment property and assets held for sale, net	5,430	(889)	6,319	710.80%
(Recovery of expected credit losses)/expected credit losses	(5,615)	9,499	(15,114)	-159.11%
VAT that could not be offset	4,687	1,075	3,612	336.00%
Other adjustments	5,430	(259)	5,689	2196.53%
Operating profit before working capital changes	1,272,984	1,180,512	92,472	7.83%
Change in VAT receivable	(1,619)	24,612	(26,231)	-106.58%
Change in inventory	4,506	17,315	(12,809)	-73.98%
Change in trade accounts receivable and other current assets	(424,349)	(1,408)	(422,941)	-30038.42%
Change in trade and other payables and contract liabilities	68,952	(88,054)	157,006	178.31%
Change in other taxes payable Cash generated from operating activities	56,190 976,664	(131,970) 1,001,007	188,160 (24,343)	142.58% -2.43%
Dividends received from joint ventures and associates	763,209	558,772	204,437	36.59%
Income taxes paid	(173,707)	(112,894)	(60,813)	-53.87%
Interest received	124,077	103,894	20,183	19.43%
Interest paid	(147,830)	(130,757)	(17,073)	-13.06%
Net cash flow from operating activities	1,542,413	1,420,022	122,391	8.62%

	9M 2025	9M 2024	Change	Change, %
Cash flows from investing activities				
Placement of bank deposits	(2,299,158)	(1,479,016)	(820,142)	-55.45%
Withdrawal of bank deposits	1,985,589	1,308,438	677,151	51.75%
Purchase of property, plant and equipment, intangible assets and exploration and evaluation assets	(447,783)	(407,685)	(40,098)	-9.84%
Proceeds from sale of property, plant and equipment, exploration and evaluation assets and assets held for sale	4,425	1,239	3,186	257.14%
Additional contributions to joint ventures without changes in ownership	(36,736)	(13,144)	(23,592)	-179.49%
Deferred consideration paid for the acquisition of subsidiary	-	(1,520)	1,520	100.00%
Proceeds from disposal of share in joint venture without osing joint control	-	4,465	(4,465)	-100.00%
Proceeds from disposal of subsidiaries, net of cash disposed	1,163	8,010	(6,847)	-85.48%
Loans given to related parties	(26,469)	(36,067)	9,598	26.61%
Repayment of loans due from related parties	1,524	45,023	(43,499)	-96.62%
Proceeds from sale of notes of the National Bank of RK	361,120	242,324	118,796	49.02%
Acquisition of notes of the National Bank of RK	(356,903)	(244,037)	(112,866)	-46.25%
Proceeds from bonds redemption of Samruk-Kazyna	20,000	-	20.000	100.00%
Acquisition of bonds of Samruk-Kazyna	(10,000)		(10,000)	-100.00%
Other	(2,504)	5,888	(8,392)	-142.53%
	(2,00-7)	0,000	(0,002)	1-12.0070
	(805,732)	(566,082)	(239,650)	-42.33%
Cash flows from financing activities	, , ,		, , ,	-42.33% 25.17%
Cash flows from financing activities Proceeds from borrowings	(805,732) 221,451 (260,196)	(566,082) 176,926 (554,583)	(239,650) 44,525 294,387	
Cash flows from financing activities Proceeds from borrowings Repayment of borrowings	221,451	176,926	44,525	25.17%
Cash flows from financing activities Proceeds from borrowings Repayment of borrowings Dividends paid to shareholders	221,451 (260,196)	176,926 (554,583)	44,525	25.17% 53.08%
Cash flows from financing activities Proceeds from borrowings Repayment of borrowings Dividends paid to shareholders Dividends paid to non-controlling interests Distribution of net assets of KazMunaiGas Exploration	221,451 (260,196) (300,002)	176,926 (554,583) (300,002)	44,525 294,387	25.17% 53.08% 0.00%
Cash flows from financing activities Proceeds from borrowings Repayment of borrowings Dividends paid to shareholders Dividends paid to non-controlling interests Distribution of net assets of KazMunaiGas Exploration Production JSC to non-controlling interest	221,451 (260,196) (300,002)	176,926 (554,583) (300,002) (2,743)	44,525 294,387 - (816)	25.17% 53.08% 0.00% -29.75%
Cash flows from financing activities Proceeds from borrowings Repayment of borrowings Dividends paid to shareholders Dividends paid to non-controlling interests Distribution of net assets of KazMunaiGas Exploration Production JSC to non-controlling interest Distributions to Samruk-Kazyna	221,451 (260,196) (300,002) (3,559)	176,926 (554,583) (300,002) (2,743) (5,901)	44,525 294,387 - (816) 5,901	25.17% 53.08% 0.00% -29.75% 100.00%
Cash flows from financing activities Proceeds from borrowings Repayment of borrowings Dividends paid to shareholders Dividends paid to non-controlling interests Distribution of net assets of KazMunaiGas Exploration Production JSC to non-controlling interest Distributions to Samruk-Kazyna Proceeds from the repo agreements Other operations repo agreements	221,451 (260,196) (300,002) (3,559)	176,926 (554,583) (300,002) (2,743) (5,901)	44,525 294,387 - (816) 5,901 (48)	25.17% 53.08% 0.00% -29.75% 100.00% -369.23% 39.25% -47.79%
Cash flows from financing activities Proceeds from borrowings Repayment of borrowings Dividends paid to shareholders Dividends paid to non-controlling interests Distribution of net assets of KazMunaiGas Exploration Production JSC to non-controlling interest Distributions to Samruk-Kazyna Proceeds from the repo agreements Other operations repo agreements	221,451 (260,196) (300,002) (3,559) - (61) 30,739 (32,624) (4,292)	176,926 (554,583) (300,002) (2,743) (5,901) (13) 22,074 (22,074) (3,558)	44,525 294,387 - (816) 5,901 (48) 8,665 (10,550) (734)	25.17% 53.08% 0.00% -29.75% 100.00% -369.23% -47.79% -20.63%
Cash flows from financing activities Proceeds from borrowings Repayment of borrowings Dividends paid to shareholders Dividends paid to non-controlling interests Distribution of net assets of KazMunaiGas Exploration Production JSC to non-controlling interest Distributions to Samruk-Kazyna Proceeds from the repo agreements Other operations repo agreements	221,451 (260,196) (300,002) (3,559) - (61) 30,739 (32,624)	176,926 (554,583) (300,002) (2,743) (5,901) (13) 22,074 (22,074)	44,525 294,387 - (816) 5,901 (48) 8,665 (10,550)	25.17% 53.08% 0.00% -29.75% 100.00% -369.23% 39.25% -47.79%
Cash flows from financing activities Proceeds from borrowings Repayment of borrowings Dividends paid to shareholders Dividends paid to non-controlling interests Distribution of net assets of KazMunaiGas Exploration Production JSC to non-controlling interest Distributions to Samruk-Kazyna Proceeds from the repo agreements Other operations repo agreements Прочие операции Repayment of principal portion of lease liabilities	221,451 (260,196) (300,002) (3,559) - (61) 30,739 (32,624) (4,292)	176,926 (554,583) (300,002) (2,743) (5,901) (13) 22,074 (22,074) (3,558)	44,525 294,387 - (816) 5,901 (48) 8,665 (10,550) (734)	25.17% 53.08% 0.00% -29.75% 100.00% -369.23% -47.79% -20.63%
Net cash flows used in investing activities Cash flows from financing activities Proceeds from borrowings Repayment of borrowings Dividends paid to shareholders Dividends paid to non-controlling interests Distribution of net assets of KazMunaiGas Exploration Production JSC to non-controlling interest Distributions to Samruk-Kazyna Proceeds from the repo agreements Other operations repo agreements Прочие операции Repayment of principal portion of lease liabilities Other Net cash flows used in financing activities	221,451 (260,196) (300,002) (3,559) - (61) 30,739 (32,624) (4,292) (21,792)	176,926 (554,583) (300,002) (2,743) (5,901) (13) 22,074 (22,074) (3,558)	44,525 294,387 - (816) 5,901 (48) 8,665 (10,550) (734) 756	25.17% 53.08% 0.00% -29.75% 100.00% -369.23% 39.25% -47.79% -20.63% 3.35%
Cash flows from financing activities Proceeds from borrowings Repayment of borrowings Dividends paid to shareholders Dividends paid to non-controlling interests Distribution of net assets of KazMunaiGas Exploration Production JSC to non-controlling interest Distributions to Samruk-Kazyna Proceeds from the repo agreements Other operations repo agreements Прочие операции Repayment of principal portion of lease liabilities Other Net cash flows used in financing activities Effects of exchange rate changes on cash and cash	221,451 (260,196) (300,002) (3,559) - (61) 30,739 (32,624) (4,292) (21,792) (1,732)	176,926 (554,583) (300,002) (2,743) (5,901) (13) 22,074 (22,074) (3,558) (22,548)	44,525 294,387 - (816) 5,901 (48) 8,665 (10,550) (734) 756 (1,732)	25.17% 53.08% 0.00% -29.75% 100.00% -369.23% 39.25% -47.79% -20.63% 3.35% -100.00%
Cash flows from financing activities Proceeds from borrowings Repayment of borrowings Dividends paid to shareholders Dividends paid to non-controlling interests Distribution of net assets of KazMunaiGas Exploration Production JSC to non-controlling interest Distributions to Samruk-Kazyna Proceeds from the repo agreements Other operations repo agreements Прочие операции Repayment of principal portion of lease liabilities Other Net cash flows used in financing activities Effects of exchange rate changes on cash and cash equivalents	221,451 (260,196) (300,002) (3,559) - (61) 30,739 (32,624) (4,292) (21,792) (1,732) (372,068)	176,926 (554,583) (300,002) (2,743) (5,901) (13) 22,074 (22,074) (3,558) (22,548)	44,525 294,387 - (816) 5,901 (48) 8,665 (10,550) (734) 756 (1,732) 340,354	25.17% 53.08% 0.00% -29.75% 100.00% -369.23% 39.25% -47.79% -20.63% 3.35% -100.00% 47.77%
Cash flows from financing activities Proceeds from borrowings Repayment of borrowings Dividends paid to shareholders Dividends paid to non-controlling interests Distribution of net assets of KazMunaiGas Exploration Production JSC to non-controlling interest Distributions to Samruk-Kazyna Proceeds from the repo agreements Other operations repo agreements Прочие операции Repayment of principal portion of lease liabilities Other Net cash flows used in financing activities Effects of exchange rate changes on cash and cash aquivalents Change in allowance for expected credit losses	221,451 (260,196) (300,002) (3,559) - (61) 30,739 (32,624) (4,292) (21,792) (1,732) (372,068) 58,319 (11)	176,926 (554,583) (300,002) (2,743) (5,901) (13) 22,074 (22,074) (3,558) (22,548) - (712,422)	44,525 294,387 - (816) 5,901 (48) 8,665 (10,550) (734) 756 (1,732) 340,354	25.17% 53.08% 0.00% -29.75% 100.00% -369.23% 39.25% -47.79% -20.63% 3.35% -100.00% 47.77%
Cash flows from financing activities Proceeds from borrowings Repayment of borrowings Dividends paid to shareholders Dividends paid to non-controlling interests Distribution of net assets of KazMunaiGas Exploration Production JSC to non-controlling interest Distributions to Samruk-Kazyna Proceeds from the repo agreements Other operations repo agreements Прочие операции Repayment of principal portion of lease liabilities Other Net cash flows used in financing activities Effects of exchange rate changes on cash and cash equivalents Change in allowance for expected credit losses	221,451 (260,196) (300,002) (3,559) - (61) 30,739 (32,624) (4,292) (21,792) (1,732) (372,068)	176,926 (554,583) (300,002) (2,743) (5,901) (13) 22,074 (22,074) (3,558) (22,548)	44,525 294,387 - (816) 5,901 (48) 8,665 (10,550) (734) 756 (1,732) 340,354	25.17% 53.08% 0.00% -29.75% 100.00% -369.23% 39.25% -47.79% -20.63% 3.35% -100.00% 47.77%
Cash flows from financing activities Proceeds from borrowings Repayment of borrowings Dividends paid to shareholders Dividends paid to non-controlling interests Distribution of net assets of KazMunaiGas Exploration Production JSC to non-controlling interest Distributions to Samruk-Kazyna Proceeds from the repo agreements Other operations repo agreements Прочие операции Repayment of principal portion of lease liabilities Other	221,451 (260,196) (300,002) (3,559) - (61) 30,739 (32,624) (4,292) (21,792) (1,732) (372,068) 58,319 (11)	176,926 (554,583) (300,002) (2,743) (5,901) (13) 22,074 (22,074) (3,558) (22,548) - (712,422)	44,525 294,387 - (816) 5,901 (48) 8,665 (10,550) (734) 756 (1,732) 340,354	25.17% 53.08% 0.00% -29.75% 100.00% -369.23% 39.25% -47.79% -20.63% 3.35% -100.00% 47.77%



Appendix

Cash flows from operating activities – direct method (1)

млн тенге	9M 2025	9M 2024	Change	Change, %
Cash flows from operating activities				
Proceeds from customers	7,873,988	7,127,713	746,275	10.47%
Payments to suppliers	(4,723,009)	(4,311,639)	(411,370)	-9.54%
Other taxes and payments	(1,558,597)	(1,325,618)	(232,979)	-17.58%
Dividends received from joint ventures and associates	763,209	558,772	204,437	36.59%
Income tax paid	(173,707)	(112,894)	(60,813)	-53.87%
Interest received	124,077	103,894	20,183	19.43%
Interest paid	(147,830)	(130,757)	(17,073)	-13.06%
Employee payments	(447,301)	(412,612)	(34,689)	-8.41%
Tax refunds from the budget	10,379	21,438	(11,059)	-51.59%
Social payments and pension funds	(87,034)	(75,183)	(11,851)	-15.76%
Other payments	(91,762)	(23,092)	(68,670)	-297.38%
Net cash flows from operating activities	1,542,413	1,420,022	122,391	8.62%